

2040 43rd Avenue E Apt. 603
Seattle, WA 98112

January 27, 2002

Attorney General John Ashcroft
US Department of Justice
950 Pennsylvania Avenue, NW
Washington, DC 20530

Dear Mr. Ashcroft:

The Department of Justice's decision to settle the Microsoft antitrust case is reasonable and should be supported. The case has dragged on for long enough, and has had a very detrimental impact on the tech industry as well as our economy. Further litigation might be good for the litigators of the county, but will do little else other than act to further slow down an already slow business environment.

The terms of the settlement agreement are fair. With the assistance of a mediator, the parties engaged in extensive negotiations. As a result, the remedies provided by the settlement agreement are well thought out and provide adequate solutions to the complaints lodged by the plaintiffs. Upon the approval of the settlement agreement, Microsoft will change many of its business practices in an effort to restore fair competition to the software world. Microsoft has agreed not to enter into any contracts that would require third parties to exclusively promote or distribute Windows. They also agreed not to take any retaliatory action against those who distribute software that competes with Windows.

I see no need for protracted litigation in this case, especially in light of what Microsoft is willing to do to resolve the case.

Thank you for working toward a resolution of this case. It is time to move on.

Sincerely,

A handwritten signature in black ink, appearing to read "Glen A. Phillips", written in a cursive style.

Glen A. Phillips